

# Report

## Review of Grant Programmes

### Edinburgh Integration Joint Board

22 September 2017



## Executive Summary

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1. The Integration Joint Board currently funds a number of grants to third sector organisations, totalling £4,490,434. These grants largely relate to services delegated to the Board by the City of Edinburgh Council, but also include some grant funding related to services previously delivered through the Edinburgh Community Health Partnership. The majority of these grants, which are focused on providing services that are preventative in nature and/or targeted at tackling inequalities are due to expire on 31 March 2018.
2. This report recommends that a review of the various grants programmes funded by the Integration Joint Board is undertaken over the next 12 months. To ensure the stability of the third sector services that receive grants whilst the review is undertaken, it is also recommended that the existing grant arrangements remain in place until 31 March 2019.

## Recommendations

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3. The Strategic Planning Group is asked to:
  - i. agree extending the existing grants programmes detailed in Appendix 1 for a further year to 31 March 2019;
  - ii. agree, to delegate the extension of the existing contract with the Edinburgh Voluntary Organisations' Council (EVOC), for third sector interface services to the Interim Chief Officer, subject to compliance with the Council's Standing Orders; and
  - iii. agree to delegate the approval of the scope, methodology and timetable for the review of the grant programmes to the Strategic Planning Group.

## Background

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4. The City of Edinburgh Council has for many years operated a grant programme with a focus on health and social care issues and another designed to address health inequalities. In response to financial pressures, the Council reduced the value of these grant budgets by 10% during the period 2014-2017.
5. The Council's general rationale for grant investment has been that grant aid:
  - promotes community resilience and local activism;
  - encourages self-help and volunteering initiatives;
  - complements wider spending on health and wellbeing and inequality strategies;
  - delivers a 'return' on investment' by providing the leverage needed to attract other sources of grant funding; and
  - supports the maintenance of the civic 'fabric' of Edinburgh.
6. The Council aligned the end dates of all the above grants to 31 March 2018 on the basis that the budget for these programmes is now delegated and it is for the Integration Joint Board to determine its grant making strategy for 2018 and beyond.
7. In addition to the main grant programme, part of the Social Justice Fund associated with Integration Joint Board functions has also been delegated to the Board by the Council; as has the contribution to the health inequalities programme previously funded through Edinburgh Community Health Partnership. Grants have also been made through the Integrated Care Fund.
8. Grant applications are normally invited in October each year and awards announced in the following January.
9. The Integration Joint Board also funds the existing contract with EVOC *"to support and facilitate a sustainable, robust, informed and engaged third sector working in the field of health, social care and wellbeing, to be efficient and effective partners with each other, the Council and other public bodies"*. This contract has an annual value of £150,682 and is also due to expire on 31 March 2018.

## Main report

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10. In summary, £4,490,434 of the Integration Joint Board's budget is currently invested in grants to third sector organisations through four separate programmes:
  - I. The main health and social care grant programme previously funded by the City of Edinburgh Council, which includes grants to organisations providing services for older people, unpaid carers, people with disabilities,

mental health issues and/or addictions and people with Blood Borne Viruses (total value £1,931,919).

- II. The health inequalities grant programme, previously funded by both the Council and NHS Lothian (total value £1,802,552).
- III. A small number of grants previously funded through the Council's Social Justice Fund (total value £28,273).
- IV. Grants funded through the Integrated Care Fund and Social Care Fund (total value £727,690).

Details of the services and activities funded through the grant programmes are set out at Appendix 1.

11. The Integration Joint Board needs to develop its own strategy in respect of grant funding. To a large extent this will be shaped by:
  - the move to locality working and development of the Locality Improvement Plans;
  - the recommendations from the joint inspection of services for older people, including the further development and implementation of early intervention and prevention services (Recommendation 2); and the development and implementation of a cross sector market shaping and facilitation strategy (Recommendation 9);
  - the Directions issued by the Integration Joint Board on 25 August 2017;
  - the need to deliver efficiencies through service transformation; and
  - the need to implement the outcome of the review by 1 April 2019.
12. In the interests of good partnership working and to make best use of the knowledge, experience and creativity of the third sector, it is essential that any review of the grant programmes funded by the Integration Joint Board is undertaken in collaboration with the sector. Meaningful collaboration takes time and cannot now be undertaken in order to reshape a new grants programme or programmes to be in place by 1 April 2018.
13. For these reasons, it is recommended that subject to the completion of the usual scrutiny and due diligence checks, all current grant awards be continued until 31 March 2019. Approval of this recommendation will provide some stability for those services and organisations in receipt of grants, and create a settled period during which the necessary collaborative activity can take place. It will also allow time for work on the publication of a market shaping and facilitation strategy to be progressed.
14. The contract with EVOC to provide infrastructure support to the third sector has an annual value of £150,682 and is also due to expire on 31 March 2018. Given

the need to support and facilitate collaboration across the third sector on the review of grants and the development of the market shaping strategy, both of which may change the infrastructure support requirements going forward; it is recommended that this contract is extended for a further year in order for EVOG to support third sector collaboration in the review of the grants programme.

15. Given the current financial position in respect of the services delegated to the Integration Joint Board, it is reasonable to set an efficiency target to be delivered through the review of grants. This could be delivered in different ways: by reducing the amount of budget available; by delivering more for the same amount of money; or by enabling a reduction in expenditure elsewhere. To provide stability for the organisations affected by the grants review, it is proposed that rather than make a direct efficiency saving against the grants programmes in 2018/19, an amount equivalent to 10% of the grants budget (£449,043) be offset against the Integrated Care Fund innovation pot on a strictly one-off basis. A similar level of efficiencies is likely to be required to be delivered through the review.
16. Subject to the Integration Joint Board approving the recommendations in this report, a small working group will be established to bring forward proposals on the scope, methodology and timetable for the review. Membership of this group will include relevant officers from the Health and Social Care Partnership, the four members of the Integration Joint Board Strategic Planning Group representing the third sector, non-commercial providers of health and social care services and non-commercial providers of social housing, together with officers from Public Health. The working group will report back to the Strategic Planning Group by 3 November 2017. It is recommended that the Integration Board delegates approval of the scope, methodology and timescale for the review to the Strategic Planning Group.

## Key risks

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17. There is insufficient time to review the existing grants programme properly and establish a new grants programme or programmes by 1 April 2018.
  18. Any reduction in the existing grants programme outside of a proper review will result in the loss of existing services and may threaten the viability of some third sector organisations and/or the services they provide.
  19. The current financial position of the Integration Joint Board is such that all existing costs need to be robustly reviewed.
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## Financial implications

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20. This report proposes the extension of a number of existing grant programmes with a total annual value of £4,490,434 and one contract with an annual value of £150,682 for a period of one year.

## Involving people

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21. The contents of this report have been discussed with the Strategic Planning Group. If the recommendations in the report are approved, the review of the grants programmes will be undertaken in collaboration with third sector organisations and other stakeholders.

## Impact on plans of other parties

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22. The approach the Integration Joint Board takes to the grant programmes will have an impact on the plans of the organisations in receipt of grants. There may also be an impact on the plans of any other organisation that funds the grant recipients, as the loss of grant funding from the Integration Joint Board may threaten the viability of the recipients.

## Impact on Directions

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23. The Integration Joint Board has issued Direction EDI\_2017/18\_16 (Prevention and early intervention), which includes the following:

*“c. Collaborate with partners to review existing grant programmes”*

## Background reading/references

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None

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## Report author

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## Appendices

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<b>Appendix 1</b>	Details of existing grant programme awards
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**Appendix 1**  
**Existing Grant Programmes**

**Health and Social Care Main Grant Programme 2017/18 awards**

<b>Organisation</b>	<b>Project</b>	<b>Client Group</b>	<b>2017/18 Grant Awards</b>
ACE IT	Older people's computer training project	Older People	£63,954.00
Almond Mains Initiative	Older people's day service	Older People	£37,532.00
Broomhouse Centre	Lunch club/befriending/advice	Older People	£45,200.00
Calton Welfare Services Project	Older people's day service	Older People	£13,763.00
Caring in Craigmillar	Older people's phonelink	Older People	£59,135.00
Currie Day Centre	Older people's day service	Older People	£8,595.00
Dove Centre (The)	Older people's day service	Older People	£79,135.00
Forever Young Club	Older people's day service	Older People	£26,120.00
Harlaw Monday Group	Older people's day service	Older People	£5,353.00
Inch Golden Years	Older people's day service	Older People	£508.00
Libertus Services	Older people's support service	Older People	£25,684.00
Murrayfield Dementia Project	Older people's day service	Older People	£54,815.00
Northfield & Willowbrae Community Services Group	Older people's day service	Older People	£14,300.00
Oxgangs Care	Befriending	Older People	£53,213.00
Oxgangs Care	Community Resource - early intervention service	Older People	£73,800.00
Oxgangs Care	Dementia Support	Older People	£21,623.00
Pakistan Society Advice and Information Service	Older people's day & information service (BME)	Older People	£34,200.00
Pilmey Development Project	Day Services	Older People	£50,829.00
Pilmey Development Project	NEECAG Leith Older Men's Project	Older People	£8,200.00
Pilton Equalities Project	Day Services	Older People	£83,859.00
Pilton Equalities Project	Neighbourhood Group	Older People	£74,898.00
Pilton Equalities Project	Preventative Services	Older People	£75,901.00
Portobello Monday Centre	Older people's day service	Older People	£2,090.00
Portobello Older People's Project	Older people's day service	Older People	£13,952.00
Ripple Project (The)	Various services for older people	Older People	£39,269.00
Waverley Care	Community Outreach	Blood Borne Viruses	£220,228.00

Organisation	Project	Client Group	2017/18 Grant Awards
Positive Help	Support Service	Blood Borne Viruses	£32,615.00
Care for Carers	Dementia Project	Carers	£9,278.00
Care for Carers	Stepping Out Programme	Carers	£24,981.00
Edinburgh Headway Group	Brain Injury Carers' Support Project	Carers	£24,998.00
Edinburgh Young Carers Project	Young Adult Carers Service	Carers	£23,024.00
Eric Liddell Centre	Short Breaks/Day Trips/Information and Advice	Carers	£23,744.00
MECOPP	Asian Carer Support	Carers	£20,722.00
North West Carers Centre	Alternatives to Day Care	Carers	£25,000.00
PASDA	Carer Communication Worker	Carers	£24,857.00
Support in Mind	Stafford Centre Carers Project	Carers	£21,971.00
VOCAL	Carers Support Project South Edinburgh	Carers	£24,994.00
The Action Group	Advice Service	Disabilities	£15,000.00
Epilepsy Scotland	Support Service to individuals & families affected by Epilepsy	Disabilities	£7,357.00
Edinburgh Development Group	Support Service	Disabilities	£50,000.00
FAIR	Training advice and Advocacy	Disabilities	£85,200.00
Scottish Huntington's Association	Support Service to individuals and families	Disabilities	£26,258.00
Alma Project (The)	Arts Project for people with mental health issues	Mental Health/ Addictions	£28,800.00
Junction (The)	Drug Education Initiative - Young People's Worker	Mental Health/ Addictions	£22,175.00
Edinburgh Rape Crisis Centre	Counselling and Information Service	Mental Health/ Addictions	£38,395.00
Samaritans	Telephone Counselling Service	Mental Health/ Addictions	£3,023.00
Edinburgh Chinese Elderly Association	Various Services	Older People (BME)	£77,814.00
Milan	Day Care Provision/Information/Advice and Outreach Service	Older People (BME)	£99,242.00
NKS	Informational and Community Connection	Older People (BME)	£14,315.00
Sikh Sanjog	Healthy Activities/Socially Inclusive Events/Educational Support	Older People (BME)	£22,000.00
<b>Totals</b>			<b>£ 1,931,919</b>



## Health Inequalities Grant Programme Awards for 2017/18

	Organisation	Project	2017-18 Grant award
<b>Former CEC Health Inequality Projects</b>	Bingham 50+	Activities for older people	£9,116
	Broomhouse Strategy Group	Health project	£23,515
	Carr Gomm	Social prescribing	£27,733
	CHAI	Advice service	£139,476
	Community Ability Network (CAN)	Advice service	£92,765
	Community Onestop Shop	Foodbank	£6,366
	COSS Chai Application		£16,348
	Corstorphine Youth and Community Centre	Activities for older people	£6,711
	Crossreach - Post Natal Depression Project	Post-natal depression	£9,094
	Drylaw Neighbourhood Centre	Community activities	£43,746
	Edinburgh Community Food	Healthy Eating Project	£137,508
	Feniks	Community activities - Polish community	£8,999
	Freshstart	Homelessness	£35,912
	Gorgie City Farm	Healthy Eating Project	£17,186
	GP Welfare Rights and Health	Advice service	£52,142
	Granton Information Centre	Advice service	£132,156
	Greening for Health - ELGT		£67,308
	Health All Round (HAR)	Health Project	£55,584
	LGBT Centre: Community health	Community Activities for LGBT community	£41,514
	Link up	Mental health	£14,162
	MECOPP	Activities for BME community	£21,510
	Muirhouse Millennium Centre	Community Activities	£47,474
	Pilton Community Health Project	Health Project	£71,452
	South Edinburgh Amenities Group SEAG	Community Transport	£70,902
	South Edinburgh New CHI Project	Health Project	£40,926

	Organisation	Project	2017-18 Grant award
<b>Former CEC HI Projects</b>	The Ripple	Community Activities	£34,504
	Volunteer Centre Edinburgh	Timebank	£25,715
	Welcoming Association	Community activities for migrants	£9,168
	Wester Hailes Health Agency (WHHA)	Health Project	£54,617
	WHALE	Art and health project	£39,537
	<b>CEC Total</b>		<b>£1,353,146</b>

	Organisation	Project	2017-18 Grant award
<b>Former ECHP Health Inequality Projects</b>	Pilton CHP	Health Project	£112,927
	Health All Round	Health Project	£31,684
	Wester Hailes Health Agency (WHHA)	Health Project	£82,229
	Broomhouse Strategy Group	Health Project	£21,951
	Community Renewal	Employment Project	£40,000
	Health In Mind	Mental Health	£10,000
	NKS	BME women	£23,891
	LCHIF	Health Project	£28,235
	Link Up	Mental Health	£6,959
	GP Welfare Advice (CAE)	Advice services	£23,551
	LCHIF	Health Project	£20,000
	RNIB	Sensory impairment	£27,979
	CHSS Arabic link worker	BME Health Project	£20,000
	<b>ECHP Total</b>		<b>£449,406</b>

### Social Justice Fund Grants awarded in 2017/18

Project	Description	Total value
Health Inequalities Communication	Co-production and dissemination work to ensure practical actions go ahead	£1,113
Get Up and Go	provides clear, accessible information for inclusive activities for older people in both printed and on-line formats	£27,160

<b>Total</b>		<b>£28,273</b>
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**Grants awarded from Integrated Care/Social Care Funds 2017/18**

<b>Funding source</b>	<b>Description</b>	<b>Value</b>
ICF Grants agreed following review of projects in March 2017	LOOPs Hospital Discharge project (funded from SCF for 2017/18)	£313,240
ICF Grants to be reviewed by 31 March 2017	Third sector prevention investment fund (funded from ICF for 2017/18)	£414,450
<b>Total</b>		<b>£727,690</b>